NOTICE OF MEETING

HEALTH & HUMAN SERVICES COMMITTEE

November 19, 2013 - 8:15 AM

Health and Human Services Department 1011 North 8th Street Sheboygan, WI 53081

Room 413

Agenda

Meeting Cover Memo

Meeting Cover Memo

Call to Order Certification of Compliance with Open Meeting Law Approval of Minutes

Health & Human Services Committee - Regular Meeting - Nov 5, 2013 8:15 AM

Announcements and Correspondence HHS - Committee

Consideration of Resolution No. -- Fond du Lac County Resolution Requesting State Study of Wind Turbines on Human Health

HHS-Economic Support

Consideration of Promotion of an Economic Support Specialist I to an Economic Support Specialist II

HHS-Director

Consideration of a Change in the Table of Organization to Create Staff Psychiatrist Position

Consideration of Vacant Position Analysis (VPA) to Hire Staff Psychiatrist

Consideration of Vacant Position Analysis (VPA) to Replace Economic Support Services

Manager

HHS-Business and Administrative Support Services

Consideration of September 2013 Financial Statement - Carol Bukovic

Review and Approve Vouchers Approval of Attendance at Other Meetings or Functions Public Input Request for Future Agenda Items

- Purchase of Service Vendor Review
- ➤ Chapter 51/55 Placements

Adjourn

Upcoming Meetings

- Tuesday, December 3, 2013: Health and Human Services Committee Meeting 8:15 a.m. Health and Human Services Building, Room 413
- Thursday, December 5, 2013 and Friday, December 6, 2013: Wisconsin County Human Services Association Fall Conference Wisconsin Rapids
- ➤ <u>Tuesday, December 17, 2013</u>: Veterans Service Office Meeting with the Health and Human Services Committee 8:15 a.m. Health and Human Services Building, Room 413
- ➤ <u>Tuesday, December 17, 2013</u>: Health and Human Services Committee Meeting 8:30 a.m. or immediately following meeting with the Veterans Service Office Health and Human Services Building, Room 413

Prepared by: Julie Schaefer Recording Secretary

Peggy Feider Committee Chairperson

Tom Eggebrecht Health and Human Services Department Director

NOTE: A majority of the members of the County Board of Supervisors or of any of its committees may be present at this meeting to listen, observe and participate. If a majority of any such body is present, their presence constitutes a "meeting" under the Open Meeting Law as interpreted in *State ex rel. Badke v. Greendale Village Board*, 173 Wis. 2d 553 (1993), even though the visiting body will take no action at this meeting.

Wis. Stat. § 19.84 requires that each meeting of a governmental body be preceded by a public notice setting forth the time, date, place, and subject matter of the meeting. This Notice and Agenda is made in fulfillment of this obligation. Electronic versions of this Notice and Agenda may hyperlink to documents being circulated to members in anticipation of the meeting and are accessible to the public for viewing. Additions, subtractions, or modifications of the hyperlinked materials do not constitute an amendment to the meeting agenda unless expressly set forth in an Amended Notice and Agenda. Members of the public are encouraged to check from time to time before the meeting to see whether the hyperlinked content has been changed from what was originally posted.

Persons with disabilities needing assistance to attend or participate are asked to notify Julie Schaefer, 920-459-3176 prior to the meeting so that accommodations may be arranged.



SHEBOYGAN COUNTY

Thomas D. Eggebrecht
Health and Human Services Director

DATE: November 12, 2013

TO: HHS Committee

FROM: Tom Eggebrecht

RE: Change in HHS Table of Organization to Create Staff Psychiatrist Position

Among other items on our agenda for next week, I will be seeking your permission to create a Staff Psychiatrist position on our Table of Organization. As you may recall, our long term contracted psychiatrist, Dr. Daniel Knoedler, has given notice of his intent to end his contract at the end of the year in light of other career opportunities.

Since then, we have been consulting with other counties regarding their structures and making contacts with potential replacement candidates for our assignment. While we cannot rule out the prospect of continued contracted services nor do we have certainty that the creation of an employment position will culminate in the hiring of a new doctor, it will give us expanded recruitment flexibility and potentially somewhat prove more cost effective in the long run.

We will be happy to provide additional background information and detail on our request at the meeting and look forward to your hopeful support.

Have a great weekend.

TE:te

SHEBOYGAN COUNTY HEALTH AND HUMAN SERVICES COMMITTEE MEETING

Sheboygan County Health and Human Services Department 1011 North 8th Street Sheboygan WI 53081 Room 413

November 5, 2013 Called To Order: 8:19 A.M. Adjourned: 9:57 A.M.

MEMBERS PRESENT: Supervisor Peggy Feider – Chair; Supervisor Vernon Koch –

Secretary; Supervisor Roger Otten, Supervisor Brian Hoffmann, Supervisor Jacob Van Dixhorn, Mr. Curtiss Nyenhuis, and Ms.

Barbara Dodge

MEMBERS ABSENT: Supervisor Kristine Wheeler - Vice Chair and One Citizen

Representative

ALSO PRESENT: Tom Eggebrecht, Elizabeth Mahloch, Martin Bonk, Shannon

Otten, and Kim Pagel

Supervisor Feider called the meeting to order at 8:19 a.m.

CERTIFICATION OF COMPLIANCE WITH OPEN MEETING LAW

The Health and Human Services Department received an e-mail noting that the agenda for the November 5, 2013 meeting of the Health and Human Services Committee was posted on October 31, 2013, at 11:40 a.m., in compliance with the Open Meeting Law.

REVIEW AND APPROVE MINUTES: October 15, 2013 Health and Human Services Committee Meeting

Supervisor Van Dixhorn moved and Supervisor Otten seconded to approve the minutes of the October 15, 2013 Health and Human Services Committee Meeting. Motion carried unanimously.

ANNOUNCEMENTS AND CORRESPONDENCE

Tom Eggebrecht informed the Committee that the Sheboygan Senior Meal Site is located at Zion Church. Recently, Zion Church informed Dale Deterding that their elevator is in need of repair, which will cost approximately \$5,000 to \$6,000, and Zion Church will need to come up with that money. Tom informed the Committee that most likely, the Sheboygan Senior Meal Site will have to find a different location as the meal site is on the lower level of Zion Church. The Committee asked the question of the number of participants currently at that site, which Julie Schaefer will provide to the Committee via email once Tom has that number.

Tom Eggebrecht informed the Committee that part of the Department's budget and program plan for this year is to address the issue of the backlog of Termination of Parental Rights cases. Tom informed the Committee that this issue has been discussed with Corporation Counsel Carl Buesing inquiring if he would be interested in assisting getting Termination of Parental Rights cases to court. Corporation Counsel Buesing has agreed to this and has entered into a Memorandum of Understanding with this Department and the District's Attorney's Office. In an effort to move this initiative forward, IV-E funding has been made available by the State to offset these costs. The Memorandum of Understanding has been approved by both the Human

Resources and Finance Committees, and this Department is waiting on word of the amount of IV-E funding Sheboygan County will be receiving.

Tom Eggebrecht informed the Committee that the Centers for Medicare and Medicaid Services is providing a grant program that would provide individuals with disabilities opportunities for employment in a community integrated setting rather than the sheltered workshop opportunities. Supervisor Feider informed the Committee that Hearthstone recently held a legislative panel, and it was made very clear to our legislators that there needs to be support for a spectrum of employment opportunities and that Rehabilitation Center of Sheboygan's center-based programs and Holiday House in Manitowoc need to be kept funded.

Tom Eggebrecht informed the Committee that the Wisconsin County Human Services Association received correspondence from the Door County Legislative Committee in which the Door County Legislative Committee asked Governor Walker and our United States Senators and Representatives to reconsider the acceptance of enhanced Medicaid funding in order to raise the BagerCare income limit to 133% of the Federal Poverty Level (FPL). The three concerns that were written in this correspondence were:

- Many current BadgerCare parents and caretakers with incomes between 100% and 133% of the FPL have never had to pay a premium for their health care. A monthly premium requirement places an additional burden on these families and increases their risk for loss of coverage.
- 2) BadgerCare recipients are required to report changes in monthly income. Monthly fluctuations in earned income will negatively affect a large portion of this group as they move in and out of BadgerCare to a Marketplace and back again due to changes in seasonal employment. This will create an additional workload for county Income Maintenance staff.
- 3) Because the gross income limit for FoodShare is 130% of the FPL, much of the program alignment effort that was once a goal of the Department of Health Services will be lost.

Supervisor Hoffmann arrived at 8:29 a.m.

Tom Eggebrecht informed the Committee that he has received numerous contacts regarding the issue of wind turbines. This topic will be discussed further as there is a Resolution on today's agenda regarding wind turbines authored by Fond du Lac County.

Tom Eggebrecht informed the Committee that at the last County Board Meeting, a public speaker took exception to this Department utilizing Xorbix Technologies to assist in obtaining a new software system. Tom informed the Committee that Xorbix has provided exemplary assistance to the Department.

Tom Eggebrecht regrettably informed the Committee that Elizabeth Mahloch has submitted her letter of retirement effective January 3, 2014.

Elizabeth Mahloch introduced Kristin Blanchard and Jennifer Schmidt of Lakeshore Community Health Center. Kristin and Jennifer will be providing information on the Affordable Care Act to the Committee at today's meeting.

Supervisor Feider distributed an article from the Wall Street Journal pertaining to the fact that spending on tuberculosis slipped last year. Supervisor Feider indicated she felt the article was

interesting in that tuberculosis is not only in Sheboygan County and more action needs to be taken to treat individuals afflicted with tuberculosis.

UPDATE/REPORT ON WISCONSIN COUNTIES ASSOCIATION CONFERENCE – Supervisor Feider

Supervisor Feider updated the Committee on the Wisconsin Counties Association Conference. The sessions she attended were on the Affordable Care Act, providing coverage for individuals with mental health needs, a board and management roles in county government, and the effects of overweight on rural roadways. In addition, Governor Walker addressed the Conference and Attorney General J. B. Van Hollen discussed the need for expansion of drug courts and explained his initiative against heroin.

CONSIDERATION OF RESOLUTION NO. – FOND DU LAC COUNTY RESOLUTION REQUESTING STATE STUDY OF WIND TURBINES ON HUMAN HEALTH

County Board Chair TeStroete asked Supervisor Feider if the Health and Human Services Committee would take a look at this Resolution and possibly take action on it.

After much discussion, it was the consensus of the Committee to invite Corporation Counsel Carl Buesing to the Committee's next meeting to get his opinion on how this Committee should proceed.

Mr. Nyenhuis moved and Ms. Dodge seconded to defer action on this Resolution until the Committee can get an opinion from Corporation Counsel Carl Buesing on how to proceed at the next Health and Human Services Committee Meeting. Motion carried unanimously.

UPDATE ON AFFORDABLE CARE ACT HEALTHCARE EXCHANGE IMPLEMENTATION IN THE EAST CENTRAL INCOME MAINTENANCE CONSORTIUM – Elizabeth Mahloch

Kristin Blanchard informed the Committee that the Lakeshore Community Health Center is a certified application organization. The Centers for Medicare and Medicaid requires certified application organizations to hire certified application counselors and navigators to assist individuals and families with applications into the Health Insurance Marketplace and refer them to an agent or broker. An Affordable Care Act Task Force has been developed to educate individuals serving the 100% to 130% FPL population. Two community enrollment fairs will also be held with one at Mead Public Library in Sheboygan and one at Generations in Plymouth to try to get everyone enrolled throughout the county.

Jennifer Schmidt informed the Committee that quite a few people have called inquiring about the Affordable Care Act, but the urgency is not there yet. Thus far, at Lakeshore Community Health Center, she has assisted 12 people through the whole application process. More people will be assisting individuals and families after November 18, 2013. The deadline to enroll in the Health Insurance Marketplace is December 15, 2013 if they want insurance by January 1, 2014. Open enrollment is available through March 31, 2013. With the Health Insurance Marketplace, individuals are receiving notice that their insurance plans are being canceled and they need to enroll in the marketplace.

Once individuals have chosen a policy, they must pay the premium. There is concern for the people who may not realize that they have to be able to continue paying the premiums for the health insurance they have chosen.

Elizabeth Mahloch informed the Committee that on November 18, 2013, the Client Assistance for Reemployment and Economic Support System (CARES) will be updated with the new

Modified Adjusted Gross Income (MAGI) guidelines and will be ready to determine eligibility by January 1, 2014. Individuals under 100% FPL are currently in a holding tank and will be released to the Consortium. Account transfers are not occurring however. As of November 4, 2013, 5,289 applications appear to be eligible for BadgerCare Plus. BadgerCare Plus applicants are automatically eligible and can be opened for eligibility by January 1, 2014. At this time, there are 700,000 applications stuck within the website. Those people will not receive letters until the glitch in the website is fixed. The Department of Health Services was asked what their contingency plan is in order to get everyone enrolled by December 15, 2013, and their response was that they are staying the course.

On November 18, 2013, another avenue opens up for individuals. Wisconsin's web-based system, ACCESS, will be modified and up and running by the November 18, 2013 date. Staff will be encouraging people to go into ACCESS and continue to apply with Economic Support for benefits. No federal subsidies will be available for individuals if they go out on their own and buy their own insurance. The state and county you live in, your age, and whether you are a tobacco user or not determine the cost of what your insurance will be. A number of employer provided insurance policies have been grandfathered in, but they can only be grandfathered in if there have been no changes made to the plan at least for this first year. Options in the Health Insurance Marketplace provide coverage for prescription drugs, mental health services, maternity, and preventative care. There are three brokers that practice in Sheboygan who individuals are being referred to in order to determine what plan is best for their needs.

The Affordable Care Act Task Force linked up with the Regional Enrollment Network. The primary goal is to provide less expensive insurance and insure preventative care costs. There are five insurance plans available in Sheboygan County: Anthem, WPS, Molina, Prevea360, and Common Ground. Elizabeth informed the Committee that Green Lake County has only one insurance provider.

CONSIDERATION OF - REVIEW AND APPROVE VACANT POSITION ANALYSIS (VPA) FOR SOCIAL WORKER POSITIONS - Martin Bonk

Martin Bonk presented a "blanket approval" Vacant Position Analysis (VPA) for Social Worker positions. Martin is asking for permission to fill positions that have been budgeted for and approved by the Health and Human Services Committee and the full Sheboygan County Board for 2014.

Ms. Dodge moved and Supervisor Hoffmann seconded to approve the Vacant Position Analysis (VPA) for filling up to three positions and any other positions that Martin has budgeted for that are not filled and forward this request to the Human Resources Committee for their consideration. Motion carried unanimously.

Tom Eggebrecht informed the Committee that the Human Resources Committee has asked for additional time to consider the Revising Hiring and Employment Ordinance and will report in on the Ordinance in December. The Human Resources Committee has also asked for representation from this Committee to attend the next Human Resources Committee meeting to further explain their reasoning behind this Ordinance.

REVIEW AND APPROVE VOUCHERS

Mr. Nyenhuis moved and Supervisor Koch seconded to approve the expense vouchers as presented. Motion carried unanimously.

APPROVAL OF ATTENDANCE OF MEMBERS AT OTHER MEETINGS OR FUNCTIONS

Supervisor Hoffmann moved and Supervisor Otten seconded to approve the attendance of the following Committee Members at the following meeting:

Wednesday, November 13, 2013: Human Resources Committee Meeting -Supervisor Hoffmann, Supervisor Koch, and Supervisor Otten

Motion carried unanimously.

PUBLIC INPUT ON AGENDA ITEMS

None.

PUBLIC INPUT ON NON-AGENDA ITEMS

None.

REQUESTS FOR FUTURE AGENDA ITEMS

- Purchase of Service Vendor Review
- Chapter 51/Chapter 55 Placements

ADJOURNMENT

At 9:57a.m., Supervisor Hoffmann moved and Ms. Dodge seconded to adjourn the November 5, 2013 Health and Human Services Committee Meeting. Motion carried unanimously.

Julie Schaefer Recording Secretary Vernon Koch Committee Secretary

RESOLUTION NO.

RESOLUTION REQUESTING THE STATE OF WISCONSIN TO FUND AND COMPLETE A STUDY ON THE IMPACT OF WIND TURBINES ON HUMAN HEALTH

WHEREAS, five townships in Fond du Lac County, including Marshfield, Calumet, Byron, Oakfield and Eden, have authorized the development of wind farms, and a total of 168 wind turbines have been constructed in these areas, and

WHEREAS, a report was published by the Wisconsin State Public Commission in December 2012, Report Number 122412-1, detailing the results of an analysis completed by four experts in the field of acoustics on the sound created by wind turbines in Brown County, and

WHEREAS, this report showed that wind turbines produce infrasound and other low frequency noises, and WHEREAS, the report did not conclude that health impacts reported by residents of Brown County were a result of exposure to the infrasound and low frequency noises, and

WHEREAS, the report recommended that an additional study be undertaken to determine whether these sounds are causing the health problems reported by Brown County residents in wind farm areas, and

WHEREAS, Fond du Lac County residents residing in the area of a wind farm in the village of St. Cloud, town of Marshfield, town of Oakfield, town of Calumet, and town of Taycheedah complain of six common health problems, with at least 10 or more people complaining of sleeplessness, noise, exhaustion, headache, head and ear pressure, and anxiety, and

WHEREAS, wind farms are located across the state of Wisconsin, with residents reporting similar health problems, and

WHEREAS, the Fond du Lac County Board of Health believes that a study should be completed to determine whether there is a relationship between these health problems and residents' proximity to a wind farm.

NOW, THEREFORE, BE IT RESOLVED that the Fond du Lac County Board of Supervisors requests the state of Wisconsin to fund and complete a study on the impact of wind turbines on human health.

BE IT FURTHER RESOLVED that a copy of this resolution be forwarded to Fond du Lac County legislators.

Dated August, 2013	
	SUBMITTED BY: BOARD OF HEALTH
	Sherry L. Behnke
	John E. Muentner, Sr.
	Thomas E. Dornbrook
FISCAL NOTE: This resolution does not require	quire an appropriation from the county general fund.
APPROVED BY:	APPROVED BY:
Allen J. Buechel COUNTY EXECUTIVE	William J. Bendt



SHEBOYGAN COUNTY

Elizabeth Mahloch - Manager Division of Economic Support Health and Human Services Department

MEMORANDUM -

To:

The Health and Human Services Committee and Tom Eggebrecht, Director

From:

Elizabeth Mahloch Eugabeth Mahweh

CC:

Katherine Hansen, Mitch Birkey

Date:

November 19, 2013

RE:

Promotion Request for Katherine Hansen

I support the attached promotion request from Mitch Birkey for Katherine Hansen. Katherine began employment in the division on 10/22/2012. This request is for a promotion from her current position of Economic Support Specialist I, to the position of Economic Support Specialist II. The effective date requested is November 4, 2013. This promotion has been anticipated and the associated costs have been included in the 2013 and 2014 Economic Support budgets.

Mitch has completed a thorough evaluation of Katherine's skills, abilities and progress in meeting the workload expectations for promotion. I have reviewed Katherine's progress and agree that she meets the workload expectation for promotion to the Economic Support Specialist II position. I respectfully request that this promotion request be approved.

Thank you for your consideration and support in this matter.



SHEBOYGAN COUNTY

Elizabeth Mahloch - Manager

Division of Economic Support Health and Human Services Department

MEMORANDUM :

To:

Elizabeth Mahloch

From:

Mitch Birkey

CC:

Katherine Hansen

Date:

November 4, 2013

TOPIC:

Promotion Request for Katherine Hansen

I would like to request that Katherine Hansen be promoted from her current position of Economic Support Specialist I to the position of Economic Support Specialist II effective November 4, 2013 (the beginning of the current pay period).

Katherine has been employed in the ESS I position since October 22, 2012. During this time she has successfully completed the state's required New Worker training program. Katherine has and continues to build a strong technical knowledge base in Economic Support. Her annual performance appraisal indicates she is a solid performer in 8 of the core competencies and has been deemed highly effective in the areas of dependability and communication skills. Katherine is currently carrying a caseload that is of the same size and degree of complexity as those who are in the ESS II position. It should also be noted that Katherine has acquired cases at a regular and consistent pace throughout 2013 while maintaining the expectations of the position. She has adapted well to service delivery provided through the consortium Call Center model which began in 2012. She has been able to maintain the workload expectations without notable difficulty or consequences (i.e., decreased outcomes of accuracy, timeliness and customer satisfaction).

Katherine 's present base salary as an ESS I is \$16.19 per hour (pay grade 13). Her promotion to an ESS II would increase her hourly rate to \$16.80 (pay grade 15). This promotion request increase has been included in the 2013 and 2014 Health & Human Services Department – Division of Economic Support budget.

Thank you for your consideration and support in this matter,

Health & Human Services Table of Organization Recap per Chapter 40

	Table of Or	g - Current		Table of Org	- Proposed
Position	FT	PT	Change	FT	PT
Director	1			1	•
Deputy Director	1			1	
Psychiatrist	0		1	1	
Manager	4			4	
Lead Accountant	1			1	
Staff Accountant	2			2	
Office Supervisor	1			1	
Account Clerk	6			6	
Secretary	19			19	
Clerk Typist	2			2	
Social Work Supervisor	7			7	
Social Worker	53			53	
Volunteer Coordinator/Social Worker	1			1	
Home Consultant	1			1	
Social Services Aide	7			7	
Supervisor - Clinical Treatment/Intake Assessment	1			1	
Director/Clinical Coordinator, CSP	1			1	
Supervisor - Long Term Support/Developmental Disability	1			1	
Supervisor - TASC & Contract Svs for MH/AODA	1			1	
Long Term Support Nurse - Case Manager	3			3	
Alcohol/Drug Abuse Counselor	3			3	
Community Services Specialist	3			3	
Community Support Specialist	6			6	
Developmental Disability Specialist	4			4	
Mental Health Specialist	2			2	
Psychiatric Nurse	2			2	
Psychologist	1			1	
Psychotherapist	5			5	
Residential Services Specialist	1			1	
Mental Health Counselor	2			2	
Supervisor - ADRC	1			1	
Benefits Specialist	1			1	
Outreach Worker	1			1	
Disability Benefits Specialist	1			1	
Protective Services Specialist	2			2	
Supervisor - Economic Support	3			3	
Economic Support Specialist	20			20	
Program Supervisor Public Health	3			3	
Public Health Nurse - FT	13			13	
Public Health Nurse - PT	0	3		0	3
Public Health Sanitarian	2	J		2	· ·
Registered Nurse - PT	0	1		0	1
Nutritionist WIC - FT	1	·		1	
Nutritionist WIC - PT	0	2		0	2
Public Health Technician	3	-		3	-
WIC Assistant	1			1	
Public Health Tech - Bilingual	1			1	
Public Health Aide	2			2	
Service Coordinator	1			1	
Site Manager	5			5	
Social Work Supervisor - Child & Family Resource	1			1	
Total Positions	204	6	1	205	6

Notes:

- 1 Table of Org Current reflects changes that were approved for or during 2013.
- 2 Table of Org Proposed reflects changes for 2014.

VACANT POSITION ANALYSIS SHEBOYGAN COUNTY

Department:	Health and Human Services – Community Programs
Position:	Psychiatrist

Vacancy Date:	January 1, 2014
Bargaining Unit:	N/A
Pay Grade:	TBD
Pay Range:	annual

Expected Fill Date:	January 2, 2014
Date VPA Done:	November 12, 2013
VPA Done By:	Tom Eggebrecht
Signature:	

Why is this position vacant?

The Department has historically contracted for psychiatric services provided to behavioral health consumers in its Division of Community Programs. This request is directed at creating a staff psychiatrist position and follows a notice of intent from our long-standing primary psychiatrist not to renew his contract for 2014 due to career changes. If approved, it will provide the Department with expanded options to secure replacement resources.

SECTION A - PROGRAMS

List the program or programs served by the position, along with the percentage of time the person in the position devotes to each program, whether the program is mandatory or discretionary, and what priority ranking has been given to the program:

<u>Program</u>	Percent of Time	Mandatory/Discretionary	Priority Rank
Community Programs	100%	Mandatory	1

SECTION B - COSTS

The annual costs associated with the position (at the current year's wage and benefit rates) are:

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<u>Wages</u>	Benefits	Other (non-payroll)	<u>Total</u>
\$200,000 est.	\$47,344	NA	\$247,344

(Note: costs for health and dental benefits should be net costs, after subtracting revenue from employee contributions. Do not subtract any other possible revenue from costs.)

The costs associated with the position from the anticipated fill date through the end of the current year are:

Wages	<u>Benefits</u>	Other (non-payroll)	<u>Total</u>
NA	NA	NA	NA

Are sufficient amounts included in the current year's budget to cover the costs if the position is filled? If not, please state the amount needed and the proposed source of funds:

Yes. Funds sufficient to support conversion from contracted to employment status are fully budgeted with prospective net savings possible.

If a state or federal grant or other source of non-tax revenue is used to fund this position, please indicate the source of funds and for how long such funds are likely to be available:

Funding for psychiatric services is provided through State Community Aids allocations appropriated under the requirements of Chapter 51, Wis. Stats. as well as third party reimbursements claimed through Medicaid, Medicare and private insurance plans. Historically, approximately two-thirds of the Department's psychiatric costs have been covered through state aids and third party billing. With the pending expansion of insurance coverage brought about under the Affordable Care Act and the State's recent emphasis on the expansion of mental health care, state aids and insurance are expected to trend upward in the years ahead.

SECTION C - IMPACT

Please describe the effect on services to the public (or to other county departments) that would result from keeping the position vacant either permanently or temporarily:

Department psychiatrists work closely with consumers, their support networks, community partners and staff to diagnose and treat mental health disorders, to promote recovery and stabilization, to prevent the need for hospitalization and other institutional care, and to testify in court when involuntary treatment may be necessary. The Department's current psychiatric caseload totals 576 individuals. Many patients seen have severe and chronic forms of mental illness and most are unable to access other treatment due to the complexity of their needs and marginal or non-existent payment resources. All are seen at minimum quarterly intervals. Mental health disorders consistently rank among Sheboygan County's top community health needs with costs for psychiatric hospitalization approaching \$1,000 per day. Under Chapter 51 of the Wisconsin Statutes, counties are obligated to pay for emergency hospitalizations and after-care when no other sources of payment are available irrespective of State allocations or local budgets. Sheboygan County's failure to adequately address community psychiatric needs would in turn cause it to incur significant financial losses while increasing community health and safety risks.

To what extent, if any, would revenues in the current budget or in the future (excluding revenue from employee contributions to health or dental coverage) be affected by keeping the position vacant?

The psychiatrist position is not intended to be a revenue generating post as much as a health promotion and loss prevention one. In turn, the prospective loss of third party revenues associated with any failure to secure psychiatric resources would pale in comparison to hospitalization and related costs associated with that failure and as such is not germane to this request.

SECTION D – OTHER

Is it possible to fill this position by transferring an employee from another position that serves lower-priority programs, or which might be left vacant for any reason in the foreseeable future? N/A

Would filling this position be likely to create a vacancy in another position and, if so, what position or positions? Please note that a separate VPA must be submitted for each position, but that VPA's for anticipated openings that may be caused by filling this position may be submitted for approval at the same time.

N/A

Is there any other information that the liaison committee or Human Resources Committee ought to have when considering this request? You may attach additional documentation if you wish.

The approval of this request will not signify or guarantee the successful filling of a psychiatric position. Pending a successful recruitment effort and any offer of employment, the Department will continue to hold open the possibility and pursuit of alternative and/or supplemental contracted services.

ACTION TAKEN		
Department Head Determination:	Fill	Not Fill
Date:	Signature:	
Liaison Committee Action:	Approve	Disapprove
Date:	Committee Chair: _	
Human Resources Committee:	Approve	Disapprove
Date:	Committee Chair: _	

Distribution: After department head determination, distribute to liaison committee with copies to County Administrator and Human Resources Director. After liaison committee approval, submit signed original to Human Resources Director.

VACANT POSITION ANALYSIS SHEBOYGAN COUNTY

Department:	Health and Human Services – Economic Support Services
Position:	Manager

Vacancy Date:	January 3, 2014
Bargaining Unit:	N/A
Pay Grade:	12
Pay Range:	\$55,919-\$73,990

Expected Fill Date:	January 3, 2014
Date VPA Done:	November 12, 2013
VPA Done By:	Tom Eggebrecht
Signature:	

Why is this position vacant?

The position will be vacated following the retirement of Elizabeth Mahloch on January 3, 2014. Permission to open recruitment is being requested in advance of that retirement in order to assure position filling without a period of vacancy.

SECTION A - PROGRAMS

List the program or programs served by the position, along with the percentage of time the person in the position devotes to each program, whether the program is mandatory or discretionary, and what priority ranking has been given to the program:

<u>Program</u>	Percent of Time	Mandatory/Discretionary	Priority Rank
Economic Support	100%	Mandatory	1

SECTION B - COSTS

The annual costs associated with the position (at the current year's wage and benefit rates) are:

<u>Wages</u>	<u>Benefits</u>	Other (non-payroll)	<u>Total</u>
\$69,162	\$27,496		\$96,658

(Note: costs for health and dental benefits should be net costs, after subtracting revenue from employee contributions. Do not subtract any other possible revenue from costs.)

The costs associated with the position from the anticipated fill date through the end of the current year are:

<u>Wages</u>	<u>Benefits</u>	Other (non-payroll)	<u>Total</u>
NA	NA	NA	NA

Are sufficient amounts included in the current year's budget to cover the costs if the position is filled? If not, please state the amount needed and the proposed source of funds:

Yes. The position is fully funded for both 2013 and 2014.

If a state or federal grant or other source of non-tax revenue is used to fund this position, please indicate the source of funds and for how long such funds are likely to be available:

Income Maintenance, Energy Assistance, Child Care, and fraud investigation administrative fees are available through State contract with approximately 75 percent of the Department's ES divisional costs supported by them. It is expected that these sources will remain available under State statute and in fact have been increased in the current State biennial budget in response to insurance eligibility changes brought about by the federal Affordable Care Act.

SECTION C - IMPACT

Please describe the effect on services to the public (or to other county departments) that would result from keeping the position vacant either permanently or temporarily:

The Department's Economic Support Division provides eligibility determination and monitoring services for state and federal benefits made available to county residents. The Division's Manager serves on the Health and Human Services Department's senior management team and is responsible for program evaluation, budgeting, strategic planning, contract compliance, and staff supervision across all Economic Support programs administered by the Department. In addition, the Manager serves as contract lead for the State of Wisconsin on behalf of the nine regional partner counties formed in 2011 to create the East Central Income Maintenance Partnership and provides liaison services to other Sheboygan County Departments and Community Based Organizations (CBOs) including the County's Child Support agency, Rocky Knoll, private Managed Health Care Organizations, the Lakeshore Community Health Center, the Salvation Army, Partners for Community Development, and others. The arena of economic support programming has seen unparalleled growth and change in recent years in the wake of federal health care reform and related policy shifts. In-depth knowledge of state and federal rules, pending legislation, and performance criteria are essential and strong leadership is key. If this position were to go unfilled, the capacity of the Department to meet performance standards would be seriously jeopardized, consumer access to services would be impeded, and the contract for the East Central IM consortium would be placed at risk.

To what extent, if any, would revenues in the current budget or in the future (excluding revenue from employee contributions to health or dental coverage) be affected by keeping the position vacant?

It is not anticipated that immediate budget revenues would be affected by keeping this position vacant though program performance would be compromised and long term ability to meet performance standards would be placed at risk with loss of contract to follow. Should that happen, local funds invested would be transferred to any replacement entity under State rule.

SECTION D – OTHER

Is it possible to fill this position by transferring an employee from another position that serves lower-priority programs, or which might be left vacant for any reason in the foreseeable future? Familiarity with ES programs and strong management skills are essential for this assignment. There are no other program managers available that possess requisite knowledge.

Would filling this position be likely to create a vacancy in another position and, if so, what position or positions? Please note that a separate VPA must be submitted for each position, but that VPA's for anticipated openings that may be caused by filling this position may be submitted for approval at the same time.

The Department will encourage and support the application of any current ES Supervisor for the post. Should a current supervisor be promoted, consideration will be given to examining options for alternative program structuring with decisions on subsequent VPA's to follow.

Is there any other information that the liaison committee or Human Resources Committee ought to have when considering this request? You may attach additional documentation if you wish.

The Department's incumbent has received state-wide acclaim and acknowledgment for her role in navigating the many policy changes that have occurred in recent years and helping create legislation that preserves the opportunity for local control. It is intended for that role and leadership to continue through the granting of this request and our hiring of a replacement manager.

ACTION TAKEN		
Department Head Determination:	Fill	Not Fill
Date:	Signature:	
Liaison Committee Action:	Approve	Disapprove
Date:	Committee Chair:	
Human Resources Committee:	Approve	Disapprove
Date:	Committee Chair: _	

Distribution: After department head determination, distribute to liaison committee with copies to County Administrator and Human Resources Director. After liaison committee approval, submit signed original to Human Resources Director.

Attachment: September 2013 Financial Statement (1674 : September 2013 Financial Statement - Carol

County of Sheboygan - Health Human Services

BEHAVIORAL HEALTH

(##) means under budget

	(Curi	ent Month o	f Se	ptember, 20	13		•	Yea	r to Date Sep	tem	ber 30, 2013	
	Budget		Actual		Variance	% of Variance		Budget		Actual		Variance	% of Variance
REVENUE													
Tax Levy	\$ 313,380	\$	313,380	\$	-	0.00%	\$	2,820,421	\$	2,820,421	\$	-	0.00%
State Contract Revenue	\$ 287,736	\$	455,197	\$	167,461	58.20%	\$	2,589,585	\$	2,879,096	\$	289,511	11.18%
Medicare/Medicaid/Insurance/Private Pay	\$ 129,398	\$	112,907	\$	(16,491)	-12.74%	\$	1,164,510	\$	932,544	\$	(231,966)	-19.92%
Contributions/Donations													
Hotel/Restaurant													
Court Fees	\$ 10,834	\$	10,414	\$	(420)	-3.88%	\$	97,500	\$	85,075	\$	(12,425)	-12.74%
Other Revenue		\$	160	\$	160				\$	923	\$	923	
Non State Grants													
Total Revenue	\$ 741,348	\$	892,058	\$	150,710	20.33%	\$	6,672,016	\$	6,718,059	\$	46,043	0.69%
EXPENSES													
Wages & Benefits	\$ 153,000	\$	151,498	\$	(1,502)	-0.98%	\$	1,376,895	\$	1,326,203	\$	(50,692)	-3.68%
Purchased Services	\$ 490,279	\$	593,043	\$	102,764	20.96%	\$	4,429,717	\$	4,494,960	\$	65,243	1.47%
Operating Expenses	\$ 2,346	\$	904	\$	(1,442)	-61.47%	\$	22,823	\$	24,638	\$	1,815	7.95%
Interdepartmental Expenses	\$ 94,189	\$	79,893	\$	14,296	15.18%	\$	847,231	\$	708,490	\$	(138,741)	-16.38%
Total Expense	\$ 739,814	\$	825,338	\$	85,524	11.56%	\$	6,676,666	\$	6,554,291	\$	(122,375)	-1.83%
Net Change in Fund Balance	\$ 1,534	\$	66,720	\$	65,186		\$	(4,650)	\$	163,768	\$	168,418	

Notes:

State Revenue

Medicare/MA/PP and Other Revenue

Court Fees

Wages/Benefits

Client services provided under the IMD Grant and AODA have been utilitzed earlier in the year than the 1/12 budget of grant funding by \$251,799 year to date. The grants are now fully received; the remainder of expenses will be covered by budgeted tax levy. The remainder is Base County Allocation earned greater than 1/12th budget with expenses supported by budgeted tax levy for remainder of year. Revenue variance will decrease for state grants for the last quarter 2013.

CRS enrollment/services is being pursued cautiously as staff and community provider documentation standards and compliance are being assessed and has resulted in \$120,680 reduction in revenue. CCS program revenue also is under budget \$59,561 as staff and providers transition current and new clients into the rehabilitative program. Both CRS and CCS revenue variance is expected to continue through the remainder of the year. WIMCR budget is anticipated to be received in December \$121,501. Revenue from Private Insurance, Medicaid Crisis and Case Management is greater than anticipated by \$87,693 continuing an increase in provided services. Medicaid CSP and Outpatient program revenue continues the downward trend and is below budget by \$57,554. Private Pay receipts are trending and projected to slightly exceed collections for 2011 and 2012. However, this is expected to be approximately \$11,000 less than total 2013 budget. Budgeted 3rd Party Recovery revenue from Dept of Health Services state institutions is greater than budget \$43,479 due to additional collections for prior utilizations by the state.

Court fees are associated with OWI fines, are outside the control of the department and dependent on driver ability to pay. Revenue collected is a little less than 2012 YTD which was \$87,482. Anticipated annual shortfall to budget is approximately \$15,000 for 2013.

Wages are under budget due to turnover and the timing of position replacements. This variance is expected to remain through the end of the year.

Purchased Services

Psychiatrist services budgeted for 2013 included increase utilization for children's area as well as outpatient program. Additional resource was not available until well into 2013. This has resulted in \$83,068 under budget year to date. DD Centers/Nursing Home budget \$82,501 is not being used under the Behavioral Health Program area; however is being utilized for client needs under the Elder & Disability Services Program.

Budget for Trempeauleau (IMD Center) was for 3.33 client utilization, so far for 2013 utilization has been 1.5 client utilization resulting in \$213,510 under budget year to date. As a result of efforts to provide local services at a less cost per day the CBRF, Adult Family Home and Residential Apartment cost year to date costs are \$409,366 greater than budget. The cost per day for these services are between \$81 to \$242 as compared to Trempeauleau at \$295 per day; with one exception that is paid for under the IMD Grant funding. Additionally, with this transition supportive services such as Daily Living Skills, CRS, Counseling/Therapeutic Services, Work Related and Supported Employment services are under budget year to date totalling \$318,777. Net Effect of these changes are \$122,921 under budget.

Inpatient Services - Aurora (\$87,366) and Winnebago Facility (\$270,180) are \$357,547 over budget. During July and August there was 113 and 120 days respectively which was unusually high. September utilization decreased back to 52 days. Adult services are \$999/\$1,199 per day which is 68% and Elder services are net \$328 per day for 32% due to Medicaid recovery.

Variance over budget is due to additional charges for licenses totalling \$3,266 for revalidation of Medicaid Certification for Health & Human Services. These fees were not known at the time of the budget process.

Interdepartmental expenses are down due to Health Insurance charges from payroll less than budget and also overhead allocations for the Administrative Unit charges being less. The overhead is less due to the personnel costs under budget due to vacant positions.

Operating

Interdepartmental

Behavioral Health Program includes: Outpatient Services, Crisis Intervention, Intoxicated Driver Program, AODA Block Grant, CSP (PACE), TASC, Comprehensive Community Services and IMD services

ELDER & DISABILITY SERVICES

(##) means under budget

		(Curr	ent Month o	f Se	ptember, 20	13	Year to Date September 30, 2013							
		Budget		Actual		Variance	% of Variance			Budget		Actual	\	/ariance	% of Variance
REVENUE															
Tax Levy	\$	52,929		52,929		- (00.007)	0.00%		\$	476,361		476,361		- (40.005)	0.00%
State Contract Revenue	\$ \$	185,522 297		162,685 116		(22,837)			\$ \$	1,705,631 2,655		1,657,566 3,325		(48,065) 670	-2.82% 25.24%
Medicare/Medicaid/Insurance/Private Pay Contributions/Donations	\$ \$	297 12,917		13,522		(181) 605	-60.94% 4.68%		\$ \$	2,655 116,251		3,325 111,624		(4,627)	-3.98%
Hotel/Restaurant	Ψ	12,317	Ψ	13,322	\$	-	4.00 /6		Ψ	110,231	Ψ	111,024	\$	(4,027)	-3.90 /0
Court Fees					\$	_							\$	_	
Other Revenue	\$	209	\$	362	\$	153			\$	57,875	\$	4,681	\$	(53,194)	-91.91%
Non State Grants	\$	-			\$	-			\$	-			\$	-	
Total Revenue	\$	251,874	\$	229,614	\$	(22,260)	-8.84%		\$	2,358,773	\$	2,253,557	\$	(105,216)	-4.46%
EXPENSES															
Wages & Benefits	\$	97,135	\$	83,825		(13,310)			\$	874,074		777,855		(96,219)	-11.01%
Purchased Services	\$	79,646		83,918		4,272	5.36%		\$	720,901		801,998		81,097	11.25%
Operating Expenses	\$	5,077		3,888		(1,189)			\$	45,526		47,835		2,309	5.07%
Interdepartmental Expenses	\$	71,173		55,632		(15,541)			\$	639,719		525,205		(114,514)	-17.90%
Total Expense	\$	253,031	Þ	227,263	Þ	(25,768)	-10.18%		\$	2,280,220	Þ	2,152,893	Þ	(127,327)	-5.58%
Net Change in Fund Balance	\$	(1,157)	\$	2,351	\$	3,508			\$	78,553	\$	100,664	\$	22,111	
Notes:															
State Revenue	and is e incr fund	(2) Comm expected to eased revealing increased	unity incre enue ses i	Options Propage of the results of th	gran ema 2. T vari	n utilization le inder of the y his is mostly ance by year	ses occuring in (1 less than anticipat year for that progroffset by GWAAI end is estimated ye variance of \$93	ed (\$54) ram. In R grants I to be a	I,058 creas s ear appro). With increa sed utilitzation ned earlier in toximately \$16,	ased of A the y	enrollment in Adult Protective rear based on of which \$10,5	the (e Se exp	COP prograr rvices has re enses incurre	n Grant revenue esulted in ed and additional
Medicare/Medicaid/Insurance/Private Pay/ Other							rams such as Po st of the program			, Living Well a	and S	Stepping On p	rovio	ded. Class fe	ees are charged
Contributions/Donations	Few	er meals h	nave	been served	in 2	013 because	of weather and I	oss of p	orogr	am participant	ts re	sulting in redu	ction	of donation	S.
Other Revenue		jative varia ırn be rece			om S	State of WI fo	or the bus purchas	se reim	burse	ement. The bu	us w	ill be received	late	r in the year	and revenue will
Wages/Benefits	Wa	ges and be	enefi	t variances re	eflect	current vaca	ancies for the AD	RC Sup	ervis	sor and Social	Wo	rker, and the t	imin	g of position	replacements.
Purchased Services	Purchased service expenses reflect protective placements required under Ch. 55 and MA fundable resource limitations. \$84,357 for DD Centers/Nursing Home was incurred under Adult Protective Services for a client; however, the budget is under the Behavioral Health program area. Actual program utilization is not known at the time of budgeting. Food prepared costs for meal sites are under budget \$9,464.														
Operating Expenses	Advertising costs (\$2,677) and Office Supplies (\$1,850) are reflected in the negative variance. Both of these costs are under the ADRC program which is fully funded.														
Interdepartmental							alth Insurance ch rhead is less due								

Elder & Disability Services includes: Aging & Disability Resource Center, Long Term Support, Elder Abuse Direct Services, Community Options Program (LTS), Meal Sites/Programs, Transportation Program

Attachment: September 2013 Financial Statement (1674: September 2013 Financial Statement - Carol

County of Sheboygan - Health Human Services

ECONOMIC SUPPORT

(##) means under budget

	Current Month of September, 2013 Year to Date September 30, 2013														
	E	Budget		Actual	,	Variance	% of Variance			Budget		Actual	١	Variance	% of Variance
REVENUE															
Tax Levy	\$	42,561	\$	42,561	\$	-	0.00%		\$	383,049	\$	383,049	\$	-	0.00%
State Contract Revenue	\$	147,136	\$	108,187	\$	(38,949)	-26.47%		\$	1,324,175	\$	1,281,480		(42,695)	-3.22%
Medicare/Medicaid/Insurance/Private Pay	\$	-	\$	215	\$	215					\$	2,625	\$	2,625	
Contributions/Donations					\$	-							\$	-	
Hotel/Restaurant					\$	-							\$	-	
Court Fees					\$	-							\$	-	
Other Revenue	\$	1,009	\$	280	\$	729	72.25%		\$	9,077	\$	3,513	\$	(5,564)	-61.30%
Non State Grants					\$	-							\$	-	
Total Revenue	\$	190,706	\$	151,243	\$	(38,005)	-19.93%		\$	1,716,301	\$	1,670,667	\$	(45,634)	-2.66%
EXPENSES															
Wages & Benefits	\$	112,306	\$	114,573	\$	2,267	2.02%		\$	1,010,629	\$	938,851	\$	(71,778)	-7.10%
Purchased Services	\$	12,029	\$	5,749	\$	(6,280)	-52.21%		\$	108,202	\$	87,251	\$	(20,951)	-19.36%
Operating Expenses	\$	8,560	\$	6,940	\$	(1,620)	-18.93%		\$	88,132	\$	70,948	\$	(17,184)	-19.50%
Interdepartmental Expenses	\$	56,960	\$	54,686	\$	(2,274)	-3.99%		\$	512,206	\$	501,095	\$	(11,111)	-2.17%
Total Expense	\$	189,855		181,948		(7,907)	-4.16%		\$	1,719,169		1,598,145		(121,024)	-7.04%
Net Change in Fund Balance	\$	851	\$	(30,705)	\$	(30,098)			\$	(2,868)	\$	72,522	\$	75,390	
Notes:															
							udget, thus state				lget.	It is anticipat	ed th	hat revenue v	vill increase in
							erCare changes/A			increase.					
Medicare/MA/PP and Other Revenue	This	amount is	unb	udgeted Ger	eral	Relief repay	ments from past of	custome	ers.						
							ed or recertified, g		ng le	ss fees and r	epa	yments from o	custo	omers who ha	ave
•	over	payments	in S	tate program	s of	assistance a	re less than antici	pated.							
Wages/Benefits	Seve	eral chang	es h	ave occured	in E	S positions si	nce the 2013 bud	get was	s cor	npoleted. Rep	olac	ement positio	ns fo	or retirements	and promotions
	are l	less than t	he pi	revious perso	n in	the budget, t	hus expenditures	are rur	ning	under. All re	plac	ements and a	n ad	ditonal ESS	were in place as
	of A	ug, so the	budg	get should be	gin t	to lebvel off la	ater in the year.								
							nty and Great Lake slightly under bu								hind. Great
						,		-9		,		-g		,	
Operating Expenses	Loss	s of the W-	-2 pro	ogram is cau	sing	rental costs	at the Job Center	to be d	ecre	ased due to le	ess c	contracted sta	ff oc	cupying space	e. This will level
	out s	somewhat	towa	ard the end of			ES Division acqu								
		remainder		•		المالية مالية			۔اد ہ	on bunderet Al		المحادم محاد حادان		حدادا منا	
							Ith insurance char operating service			an budget. Als	so w	ith the Admin	istrat	tive Unit opei	ating under

Economic Support Services includes: Child Care Administration, Fraud Investigation, Income Maintenance Administration, Sheboygan County Works, W2 - Wisconsin Works & Related Programs, Wisconsin Home Energy Assistance

ENVIRONMENTAL HEALTH

(##) means under budget

	Current Month of September, 2013 Year to Date									to Date Sep	tem	ber 30, 2013			
	E	Budget		Actual	,	Variance	% of Variance			Budget		Actual	,	Variance	% of Variance
REVENUE															
Tax Levy	\$	(2,792)	\$	(2,792)	\$	-	0.00%		\$	(25,128)	\$	(25,128)	\$	-	0.00%
State Contract Revenue	\$	2,368		,	\$	(2,368)	-100.00%		\$	21,300		10,541	\$	(10,759)	
Transient Well & Serv Safe Course Fees	\$	1,322	\$	627	\$	(695)	-52.57%		\$	11,888		13,470		1,582	13.31%
Contributions/Donations					\$	- ′							\$	-	
Hotel/Restaurant	\$	21,667	\$	24,002	\$	2,335	10.78%		\$	195,001	\$	212,291	\$	17,290	8.87%
Court Fees					\$	-							\$	-	
Other Revenue	\$	25			\$	(25)			\$	225	\$	306	\$	81	
Non State Grants	\$	-	\$	-	\$	- '			\$	-			\$	-	0.00%
Total Revenue	\$	22,590	\$	21,837	\$	(753)	-3.33%		\$	203,286	\$	211,480	\$	8,194	4.03%
EXPENSES															
Wages & Benefits	\$	11,865	\$	11,333	\$	(532)	-4.48%		\$	106,778	\$	104,314	\$	(2,464)	-2.31%
Purchased Services	\$	2,765	\$	20,520	\$	17,755	642.13%		\$	24,877	\$	31,648	\$	6,771	27.22%
Operating Expenses	\$	890	\$	2,852	\$	1,962	220.45%		\$	7,984	\$	9,708	\$	1,724	21.59%
Interdepartmental Expenses	\$	7,081	\$	6,377	\$	(704)	-9.94%		\$	63,652	\$	54,986	\$	(8,666)	-13.61%
Total Expense	\$	22,601	\$	41,082	\$	18,481	81.77%		\$	203,291	\$	200,656	\$	(2,635)	-1.30%
Net Change in Fund Balance (Loss)	\$	(11)	\$	(19,245)	\$	(19,234)			\$	(5)	\$	10,824	\$	10,829	
Notes:															
State Contracts							Water program red				ived	. Beach Mon	itorir	ng is usually	received in
							· ·	ı III Oct	opei	•					
Transient Well & Serv Safe Course Fees	Rev	enues refl	ect ii	ncrease in Se	erv S	ate Course r	evenue.								
Hotel/Restaurants	Rev	enues are	grea	ater than bud	get d	lue to increas	se licensing activit	ty.							
Other Revenue	Incre	ease in se	rvice	es provided to	Pla	nning Depart	ment.								
Wages & Benefits	Dec	rease is d	ue to	less summe	r hou	urs utilized.									
Purchased services	•						Licensing Fees co			, ,	Th	is is \$3,598 gı	eate	er tha budget	due to increase
Operating Expenses	Exp	ense over	bud	get is due to	comp	outer purchas	ses for environme	ntal pro	ograr	n.					
Interdepartmental		•		•			alth Insurance cha rhead is less due	-		•		•			

JUVENILE JUSTICE

(##) means under budget

	Current Month of September, 2013 Year to Date September 30, 2013														
		Budget		Actual		Variance	% of Variance			Budget		Actual		Variance	% of Variance
REVENUE															
Tax Levy	\$	279,959		279,959	\$	-	0.00%		\$	2,519,631		2,519,631	\$	-	0.00%
State Contract Revenue	\$	101,374		16,238	\$	(85,136)			\$	912,353		708,886	\$	(203,467)	-22.30%
Out of Home Placement/Private Pay	\$	7,393	\$	7,664		271	3.67%		\$	66,527	\$	80,476	\$	13,949	20.97%
Contributions/Donations					\$	-							\$	=	
Hotel/Restaurant			_		\$	-							\$	-	
Court Fees	_		\$	-	\$	-			_		_		\$		
Other Revenue	\$	-	_		\$	-			\$	-	\$	40	\$	40	
Non State Grants	\$	-	\$	-	\$	-			\$	-	\$	-	\$	-	= 400/
Total Revenue	\$	388,726	\$	303,861	\$	(84,865)	-21.83%		\$	3,498,511	\$	3,309,033	\$	(189,478)	-5.42%
EXPENSES															
Wages & Benefits	\$	125,072	\$	109,651	\$	(15,421)	-12.33%		\$	1,125,582	\$	1,077,948	\$	(47,634)	-4.23%
Purchased Services	\$	197,498	\$	120,202		(77,296)			\$	1,777,410	\$	1,245,815	\$	(531,595)	-29.91%
Operating Expenses	\$	1,721		1,111		(610)			\$	15,338		14,508		(830)	-5.41%
Interdepartmental Expenses	\$	64,520		57,033		(7,487)			\$	580,237		517,583		(62,654)	-10.80%
Total Expense	\$	388,811	\$	287,997	\$	(100,814)	-25.93%		\$	3,498,567	\$	2,855,854	\$	(642,713)	-18.37%
Net Change in Fund Balance	\$	(85)	\$	15,864	\$	15,949			\$	(56)	\$	453,179	\$	453,235	
Notes:															
State Revenue							l, primarily in our ` nainly due to less								
				nses in the s			namy due to less	KIUS III	piac	ement, and th	us it	sss potential i	evei	iue. Tilis iev	enue snortian is
Out of Home Placement/Private Pay/Other Revenue	Rei	mburseme	nts fi	om parents f	or cl	hildren place	d in all out-of-hom	ne care	in ju	venile justice s	ettir	ngs continue t	o be	more than b	udgeted, while
·	sup	ervision fe	es fo	r Juvenile Ju	stice	e services co	ntinue to remain s	slightly l	behir	nd budgeted p	rojed	ctions.			-
Warra 9 Danafita	١٨/٥	acc and Da	nofi	to are less the	an h	udgotod at th	nis point in time.	Soveral	rotir	omonto in thic	oro	a along with t	ho ti	ima it takas t	o fill guab
Wages & Benefits							and Benefits. N								
		lacing.		. a pooo		.co rragoo				a 10 20g o	,				
Purchased Services	Juv	enile Justic	e ou	t-of-home pla	acen	nent costs ar	nd services contin	ue to re	mair	n less than bud	dget	ed at this poin	t in	time, primaril	y in State
							re Centers, treatr	nent fos	ster o	care, and the F	ami	ly Partnership	Init	iative. Most	other Purchased
	Ser	vices conti	nue	to run very clo	ose	to budgeted a	amounts.								
Operating Expenses	Mile	eage exper	ses	due to use of	age	encv vehicles	continue to provi	ide posi	tive	financial result	s fo	r the Division.	Th	ese were offs	et by purchases
Special Experience							to evidence-base								, pa. 5
Interdepartmental	Inte	erdenartme	ntal (expenses are	dov	vn due to Ov	erhead charges b	eina le	ss th	an hudgeted :	as w	ell as Insuran	ce c	harges from	navroll less than
interacparational							sonnel costs whic							andigoo mom	

Juvenile Justice Services includes: Child Placement, Intake & Initial Assessments, Children/Youth & Family Aids, AODA Youth Aids, Americorps, and Juvenile Justice Intensive Supervision

CHILD & FAMILY SERVICES

(##) means under budget

			Curr	ent Month o	f Se	eptember, 20	13	Year to Date September 30, 2013							
		Budget		Actual		Variance	% of Variance			Budget		Actual		Variance	% of Variance
REVENUE															
Tax Levy	\$	249,997	\$	249,997	\$	-	0.00%		\$	2,249,973	\$	2,249,973	\$	-	0.00%
State Contract Revenue	\$	203,409	\$	238,178	\$	34,769	17.09%		\$	1,830,630	\$	1,813,849	\$	(16,781)	-0.92%
Out of Home Placement/Private Pay/MA	\$	24,498	\$	67,485	\$	42,987	175.47%		\$	220,472	\$	680,032	\$	459,560	208.44%
Contributions/Donations	\$	167	\$	-	\$	(167)			\$	1,501	\$	1,987	\$	486	
Hotel/Restaurant					\$	-							\$	-	
Court Fees					\$	-							\$	-	
Other Revenue	\$	-	\$	-	\$	-					\$	34	\$	34	
Non State Grants	\$	-	\$	-	\$	-	0.00%		\$	-	\$	-	\$	-	
Total Revenue	\$	478,071	\$	555,660	\$	77,589	16.23%		\$	4,302,576	\$	4,745,875	\$	443,299	10.30%
EXPENSES															
Wages & Benefits	\$	185,818	\$	183,239	\$	(2,579)	-1.39%		\$	1,672,194	\$	1,620,915	\$	(51,279)	-3.07%
Purchased Services	\$	182,166	\$	224,061	\$	41,895	23.00%		\$	1,645,133	\$	2,028,172	\$	383,039	23.28%
Operating Expenses	\$	3,993	\$	7,472	\$	3,479	87.13%		\$	42,037	\$	45,611	\$	3,574	8.50%
Interdepartmental Expenses	\$	105,416	\$	96,749	\$	(8,667)	-8.22%		\$	947,940	\$	857,347	\$	(90,593)	-9.56%
Total Expense	\$	477,393	\$	511,521	\$	34,128	7.15%		\$	4,307,304	\$	4,552,045	\$	244,741	5.68%
Net Change in Fund Balance	\$	678	\$	44,139	\$	43,461			\$	(4,728)	\$	193,830	\$	198,558	
Notes:															
State Revenue	Chi	ldren's Wa	iver I		incre	ease grant re	ort revenues are levenue prior to year								
Out of Home Placement/PP/MA/Other Revenue	Pro	jected Med	lical	Assistance re	even	ues from the	Comprehensive	Commu	ınity	Services (CCS	S) fo	r children are	sligh	ntly less than	anticipated at
							dren in out-of-hon								
							ge in the reporting			required by th	ne St	tate, after the	bud	get process v	vas completed.
	Thi	s accountir	ıg ch	ange is also	refle	ected in the P	urchased Service	es section	on.						
Wages/Benefits							dgeted. A social ves and benefits the						ano	ther social w	orker was filled in
Purchased Services							t, as more childre								
							d juvenile justice								
						749 year to da	Children's Waiver ate.	accour	nting	change due to	o tne	e State require	emer	nts for reporti	ng results in the
Operating Expenses							over budget due				ds.	Computer eq	uipm	ent has beer	n purchased for
	less	s than was	budg	geted. Overa	II, th	nis area is pre	etty close to budge	eted am	ount	S.					
Interdepartmental	Inte	rdepartme	ntal e	expenses are	do\	wn due to Ins	urance charges fi	om pay	roll l	ess than budg	jet a	nd also Overh	nead	allocations b	eing less. The
-	ove	rhead is le	ss be	ecause of per	son	nel costs bei	ng under budget o	due to v	acar	nt positions.					

Child and Family Services includes: Birth to Three, Family Support, Children's Waivers, Personal Care (LTS), CST Initiative Expansion, Child Integrated Services, Foster Parent Training, Education & Training Vouchers, Kinship Care, Mental Health Block Grant, Family Preservation & Support, IV-E Services, Independent Living, SACWIS, and Community Aids Support.

Attachment: September 2013 Financial Statement (1674: September 2013 Financial Statement

County of Sheboygan - Health Human Services

MATERNAL CHILD HEALTH

(##) means under budget

			Curi	ent Month o	f Se	eptember, 20	13		Year to Date September 30, 2013						
		Budget		Actual		Variance	% of Variance			Budget		Actual	_ \	/ariance	% of Variance
REVENUE															
Tax Levy	\$	12,772	\$	12,772	\$	-	0.00%		\$	114,948	\$	114,948	\$	-	0.00%
State Contract Revenue	\$	40,046	\$	101,891	\$	61,845	154.43%		\$	360,414	\$	427,334	\$	66,920	18.57%
Medicare/Medicaid/Insurance/Private Pay	\$	7,604		1,300	\$	(6,304)	-82.90%		\$	86,567		79,079		(7,488)	-8.65%
Contributions/Donations	\$	42	\$	-	\$	(42)			\$	376	\$	342	\$	(34)	
Hotel/Restaurant					\$	-							\$	-	
Court Fees					\$	-							\$	-	
Other Revenue	\$	-	_		\$	-	0.00%		\$	-	\$	-	\$	-	0.00%
Non State Grants	\$	-	\$	-	\$				\$		\$		\$		
Total Revenue	\$	60,464	\$	115,963	\$	55,499	91.79%		\$	562,305	\$	621,703	\$	59,398	10.56%
EXPENSES															
Wages & Benefits	\$	32,666	\$	28,760	\$	(3,906)	-11.96%		\$	293,963	\$	308,044	\$	14,081	4.79%
Purchased Services	\$	5,587		7,484		1,897	33.95%		\$	50,253		58,569		8,316	16.55%
Operating Expenses	\$	2,379	\$	539		(1,840)	-77.34%		\$	21,321		16,339		(4,982)	-23.37%
Interdepartmental Expenses	\$	21,386	\$	17,355	\$	4,031	18.85%		\$	192,273	\$	165,269		(27,004)	-14.04%
Total Expense	\$	62,018	\$	54,138	\$	(7,880)	-12.71%		\$	557,810	\$	548,221	\$	(9,589)	-1.72%
Net Change in Fund Balance	\$	(1,554)	\$	61,825	\$	63,379			\$	4,495	\$	73,482	\$	68,987	
Notes:															
State Revenue	WIC	Cprogram	aran	t has been ea	arne	d earlier than	1/12th budget ye	ear to d	ate. '	Variance will ı	redu	ce in last quar	ter.		
otate revenue		p.og.a	g. c			a camor man	, baagar ya	,				ooaot qaa.			
Medicare/Medicaid/Insurance/Private Pay				\$3,446) billing variance.	g is (greater due to	o increased utiliza	ition. A	dditic	nal revenue l	nas t	een received	from	the Seal-A-	Smile program
Wages/Benefits	Du	e to utilizat	ion,	expenses are	e hig	her in Materr	nal Child Health p	rogram	area	due to work I	oad	shifts.			
Purchased Services				ly related to Sevenue reflect			gram expansion to	the mi	iddle	schools. Incr	ease	ed cost \$10,49	3 off	set partially	by increase in
	ivied	ilcaiu Dell	lai K	evenue renec	Jieu	above.									
Operating Expenses	Mile	eage/travel	rela	ted expenses	s as	well as suppl	y costs are less th	nan bud	dgete	d and are exp	ecte	d to be closer	to b	udget by yea	ar end.
Interdepartmental							alth Insurance cha rhead is less due								

PUBLIC HEALTH

(##) means under budget

		1	Curr	ent Month o	f Se	ptember, 20	13			Yea	r to Date Sep	tem	nber 30, 2013	
		Budget		Actual	,	Variance	% of Variance		Budget		Actual		Variance	% of Variance
REVENUE														
Tax Levy	\$	162,246	\$	162,246	\$	-	0.00%	\$	1,460,215	\$	1,460,215	\$	-	0.00%
State Contract Revenue	\$	12,845	\$	196,950	\$	184,105	1433.28%	\$	115,575	\$	488,132	\$	372,557	322.35%
Medicare/Medicaid/Insurance/Private Pay	\$	6,288	\$	10,371	\$	4,083	64.93%	\$	56,554	\$	74,509	\$	17,955	31.75%
Contributions/Donations	\$	1,000	\$	155	\$	(845)	-84.50%	\$	9,000	\$	1,904	\$	(7,096)	-78.84%
Hotel/Restaurant					\$	-						\$	-	
Court Fees			\$	-	\$	-				\$	-	\$	-	
Other Revenue	\$	363	\$	965	\$	602	165.84%	\$		\$	1,995	\$	(1,260)	-38.71%
Non State Grants	\$	-	\$	-	\$	-		\$	-	\$	-	\$	-	
Total Revenue	\$	182,742	\$	370,687	\$	187,945	102.85%	\$	1,644,599	\$	2,026,755	\$	382,156	23.24%
EXPENSES														
Wages & Benefits	\$	109,633	\$	123,194	\$	13,561	12.37%	\$	986,591	\$	1,083,765	\$	97,174	9.85%
Purchased Services	\$	1,300	\$	4,582	\$	3,282	252.46%	\$			44,785	\$	33,145	284.75%
Operating Expenses	\$	6,736	\$	3,474	\$	(3,262)	-48.43%	\$	60,439	\$	103,080	\$	42,641	70.55%
Interdepartmental Expenses	\$	65,176	\$	58,517	\$	(6,659)	-10.22%	\$	586,003	\$	515,431	\$	(70,572)	-12.04%
Total Expense	\$	182,845	\$	189,767	\$	6,922	3.79%	\$	1,644,673	\$	1,747,061	\$	102,388	6.23%
Net Change in Fund Balance	\$	(103)	\$	180,920	\$	181,023		\$	(74)	\$	279,694	\$	279,768	
Notes:														
State Contract Revenue	Pre		has	also been re			spensary reimburs an original budget							
Medicare/Medicaid/Insurance/Private Pay	rev						crease in TB servi ort (\$21,000). This							
Donations				than budgete 317 vaccine			insurance for imr	nunizatio	ns are directed	to th	eir Clinics and	d the	ere has been s	some slight
Wages/Benefits	Thi	s is the res	ult of	overtime and	d add	ditional LTE's	s directly related to	o the T.B	outbreak.					
Purchased Services	Inc	ease is du	e to	the TB outbre	eak fo	or laboratory	and other client of	osts. Ad	ditional Dispens	ary ı	revenue will b	e re	ceived to offse	et the increase in

Public Health Services includes: Emergency Preparedness, Childhood Lead Prevention, Lead Hazard Reduction, Community Assessment & Prevention, HIV CTS, Immunization Supplement, Tuberculosis Services, Perinatal Heb B Prevention, Community Health, and Refugee Health.

Operating costs are greater due to the T.B. work but will primarily covered by State funds.

Interdepartmental expenses are down due to Health Insurance charges from payroll less than budget and also overhead allocations for the

Administrative Unit charges being less. The overhead is less due to the personnel costs under budget due to vacant positions.

cost.

Operating Expenses

Interdepartmental

FAMILY CARE

(##) means under budget

	(Curr	ent Month o	f Sep	tember, 201	13		,	Year to Date September 30, 2013					
	Budget Actual		Variance % of Variance		Budget		Actual		Variance		% of Variance			
REVENUE														
Tax Levy	\$ -	\$	-	\$	-		\$	-	\$	-	\$	-		
State Contract Revenue	\$ 92,030	\$	91,133	\$	(897)	-0.97%	\$	853,818	\$	820,197	\$	(33,621)	-3.94%	
Medicare/Medicaid/Insurance/Private Pay	\$ -	\$	-	\$	-		\$	-	\$	-	\$	-		
Contributions/Donations				\$	-						\$	-		
Hotel/Restaurant				\$	-						\$	-		
Court Fees				\$	-						\$	-		
Other Revenue	\$ -			\$	-		\$	-	\$	-	\$	-		
Non State Grants	\$ -	\$	-	\$	-		\$	-	\$	-	\$	-	0.00%	
Total Revenue	\$ 92,030	\$	91,133	\$	(897)	-0.97%	\$	853,818	\$	820,197	\$	(33,621)	-3.94%	
EXPENSES														
Wages & Benefits				\$	-	0.00%					\$	-	0.00%	
Purchased Services	\$ -	\$	-	\$	-				\$	-	\$	-		
Operating Expenses	\$ 94,159	\$	91,133	\$	(3,026)	-3.21%	\$	847,431	\$	820,197	\$	(27,234)	-3.21%	
Interdepartmental Expenses	\$ -			\$	-	0.00%	\$	-	\$	-	\$	-	0.00%	
Total Expense	\$ 94,159	\$	91,133	\$	(3,026)	-3.21%	\$	847,431	\$	820,197	\$	(27,234)	-3.21%	
Net Change in Fund Balance	\$ (2,129)	\$	-	\$	2,129		\$	6,387	\$	-	\$	(6,387)		

Notes:

Operating Expenses

Payment to State for the Family Care contribution made in February.

Family Care Services includes: Family Care program support and in prior years Community Program Waivers

NON PROGRAM SPECIFIC

(##) means under budget

	(Curr	ent Month of	f Se	ptember, 20	13	Year to Date September 30, 2013							
	Budget		Actual		Variance	% of Variance	Budget		Actual		Variance		% of Variance	
REVENUE														
Tax Levy	\$ (74)	\$	(74)	\$	-		\$	(666)	\$	(666)	\$	-		
State Contract Revenue	\$ -	\$	-	\$	-		\$	-	\$	-				
Medicare/Medicaid/Insurance/Private Pay		\$	-	\$	-				\$	-	\$	-		
Contributions/Donations	\$ -			\$	-		\$	-	\$	-	\$	-		
Hotel/Restaurant		\$	-	\$	-				\$	-	\$	-		
Court Fees				\$	-						\$	-		
Other Revenue	\$ 317	\$	230	\$	(87)	-27.44%	\$	2,851	\$	5,342	\$	2,491	87.37%	
Non State Grants				\$	-						\$	-		
Total Revenue	\$ 243	\$	156	\$	(87)	-35.80%	\$	2,185	\$	4,676	\$	2,491	114.00%	
EXPENSES														
Wages & Benefits	\$ 121,743	\$	101,636	\$	(20,107)	-16.52%	\$ 1,0	95,659	\$	879,449	\$	(216,210)	-19.73%	
Purchased Services	\$ 5,294	\$	258	\$	(5,036)	-95.13%	\$ 1	00,635	\$	51,763	\$	(48,872)	-48.56%	
Operating Expenses	\$ 905	\$	17,623	\$	16,718	1847.29%	\$ 1:	24,069	\$	73,173	\$	(50,896)	-41.02%	
Interdepartmental Expenses	\$ (140,749)	\$	(122,818)	\$	17,931	-12.74%	\$ (1,2	66,903)	\$	(984,273)	\$	282,630	-22.31%	
Capital Outlay	\$ 6,699			\$	(6,699)	-100.00%	\$	76,699	\$	-	\$	(76,699)	-100.00%	
Total Expense	\$ (6,108)	\$	(3,301)	\$	2,807	-45.96%	1	30,159	\$	20,112	\$	(110,047)	-84.55%	
Net Change in Fund Balance	\$ 6,351	\$	3,457	\$	(2,894)		\$ (1	27,974)	\$	(15,436)	\$	112,538		

Notes:

Other Revenue Wages/Benefits

Purchased/Operating Services

Operating Expenses

Interdepartmental Expenses

Mostly due to sale of equipment by county purchasing agent. Since this is not known revenue is not budgeted ahead of time.

Currently there are 3 vacant positions (Deputy Director, 2 secretary and 1 account clerk) that were budgeted in the Adminstrative Unit. This is partially offset by overtime and LTE's currently working to help with workload.

Consulting, system cost and audit expenses are less than budget year to date. The audit costs will be realized in the next few months. The consulting cost is the result of the carryover for the software study currently in process.

The variance is due to travel & training costs, postage, amd computer purchases that will be completed later in the year; based on IT schedule.

Positive variance is due to the Administrative Unit expenses being less than budget. This is due to vacant staff positions for Deputy Director, clerical and accounting. The positive variance is partially offset by overtime and LTE wages.

Attachment: September 2013 Financial Statement (1674 : September 2013 Financial Statement - Carol

County of Sheboygan - Health Human Services AGENCY RECAP

(##) means under budget

		С	urre	ent Month of	f Se	ptember, 201	13			•	Year to Date September 30, 2013					
	Budge	et	Actual		Variance		% of Variance	Variance		Budget		Actual		Variance	% of Variance	
REVENUE																
Tax Levy	\$ 1,110,	978	\$	1,110,978	\$	-			\$	9,998,804	\$	9,998,804	\$	-		
State Contract Revenue	\$ 1,072,	466	\$	1,370,459	\$	297,993	27.79%		\$	9,713,481	\$	10,087,081	\$	373,600	3.85%	
Medicare/Medicaid/Insurance/Private Pay	\$ 176,	800	\$	200,685	\$	23,885	13.51%		\$	1,609,173	\$	1,866,060	\$	256,887	15.96%	
Contributions/Donations	\$ 14,	126	\$	13,677	\$	(449)	-3.18%		\$	127,128	\$	115,857	\$	(11,271)	-8.87%	
Hotel/Restaurant	\$ 21,	667	\$	24,002	\$	2,335	10.78%		\$	195,001	\$	212,291	\$	17,290	8.87%	
Court Fees	\$ 10,	834	\$	10,414	\$	(420)	-3.88%		\$	97,500	\$	85,075	\$	(12,425)	-12.74%	
Other Revenue	\$ 1,	923	\$	1,997	\$	74	3.85%		\$	73,283	\$	16,834	\$	(56,449)	-77.03%	
Non State Grants	\$	-	\$	-	\$	-			\$	-	\$	-	\$	-		
Total Revenue	\$ 2,408,	794	\$	2,732,212	\$	323,418	13.43%		\$	21,814,370	\$	22,382,002	\$	567,632	2.60%	
EXPENSES																
Wages & Benefits	\$ 949.	238	\$	907,709	\$	(41,529)	-4.37%		\$	8,542,365	\$	8,117,344	\$	(425,021)	-4.98%	
Purchased Services	\$ 976.	564	\$	1,059,817	\$	83,253	8.53%		\$	8,868,768	\$	8,844,961	\$	(23,807)	-0.27%	
Operating Expenses	\$ 126.	766	\$	135,936	\$	9,170	7.23%		\$	1,275,100	\$	1,226,037	\$	(49,063)	-3.85%	
Interdepartmental Expenses	\$ 345.	152	\$	303,424	\$	(41,728)	-12.09%		\$	3,102,358	\$	2,861,133	\$	(241,225)	-7.78%	
Capital Outlay	\$ 6	699	\$	-	\$	(6,699)			\$	76,699	\$	-	\$	(76,699)		
Total Expense	\$ 2,404	419	\$	2,406,886	\$	2,467	0.10%		\$	21,865,290	\$	21,049,475	\$	(815,815)	-3.73%	
Net Change in Fund Balance	\$ 4,	375	\$	325,326	\$	320,951			\$	(50,920)	\$	1,332,527	\$	1,383,447		

Notes:

State Contract Revenue: State revenue variance is the result of vacant positions causing reduction of expenses and corresponding revenue reimbursement in the ADRC and other program areas. This is offset by IMD, Elder Services and other programs revenue earned earlier in the year due to client utilization. Public Health TB Dispensary funding increased \$343,538 providing revenue to cover increased costs incurred in that program area.

Medicare/Medicaid/Insurance/Private - CRS and CCS enrollment is being pursued cautiously as staff and community provider documentation standards and compliance are being assessed. this has resulted in reduced expenditures and corresponding revenue (\$120,680). Personal payments thus far are trending close to or slightly ahead of budget. WIMCR revenue will be received in December (\$139,645). This is offset by Children's Waiver increase (\$441,569) due to reporting requirement changes. This change also effects purchased services as increase in cost reported. Additional increases were recognized in the Prenatal, Dental and TB services area.

Contributions/Donations - Reduction of revenue is due to decreased attendence at meal sites and change in the immunization program. Clients are directed to seek immunization services from their clinics/doctors directly due to health care regulation changes.

Court Fees - Court fees are associated with OWI fines, are outside the control of the department and dependent on drive ability to pay.

Other Revenue - Negative variance is mostly due to State reimbursement for Transportation bus purchase which will occur later in the year.

Wages & Benefits - Wages were under budget in several areas due to retirements of staff positions. Also, there are four vacant positions in the Administrative area that have not been filled to date. Many of these positions are being filled; however, due to the process time to post and fill a position a reduction occurs that will remain through the rest of the year. Also, new hires typically start at a lesser rate than many tenured employees retiring.

Purchased Services: Most of the current positive variance in purchased services is attributable to containment on use of IMD's and other instutional settings. Juvenile Justice out-of-home placement costs and services are less than budgeted, primarily in State Juvenile Correctional Institutions and Residential Care Centers. This is partially offset by respite and treatment foster care payments in the Child & Family Unit. Placements while not "cheap" are far less costly than placements in Residential Care Centers.

Operating Expenses - Most of variance is due to purchase of computer equipment and travel/seminar related costs which will occur later in the year.

Interdepartmental Expenses - Most of variance is due to health insurance actual less than anticipated budget and vacancies in the administrative unit positions.

Capital Outlay - Transportation program bus purchase will occur later in the year.